



Central Bedfordshire  
Health and Wellbeing Board

**Contains Confidential or Exempt Information** No

**Title of Report** Sustainability and Transformation Plan 2016-2020

**Meeting Date:** 27 July 2016

**Responsible Officer(s)** Richard Carr, Chief Executive

**Presented by:** Richard Carr, Chief Executive

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**Recommendation(s)** **The Health and Wellbeing Board is asked to:**

- 1. To note the requirement for a place-based health and care Sustainability and Transformation Plan.**
- 2. To endorse the approach to developing the Sustainability and Transformation Plan for the Bedfordshire, Luton and Milton Keynes (BLMK) Footprint.**
- 3. To endorse the five priorities for the BLMK Footprint.**

<b>Purpose of Report</b>	
1.	For the Health and Wellbeing Board to note the requirement for every health and care system to: “come together to create its own ambitious local blueprint for accelerating its implementation of the Forward View:” The NHS Shared Planning Guidance for 2016/17- 2020/21, published on the 22nd December 2015, requires local areas to produce a five year, place-based Sustainability and Transformation Plan (STP).
2.	STPs are an opportunity to develop a local route map to an improved, more sustainable health and care system. The Health and Social Care Act 2012 introduced significant new responsibilities for local government for Public Health and as system leader or place shaper in Health and Wellbeing Boards. STPs are a whole systems plan which requires system leadership to develop a shared vision to reduce inequalities in health, improve the quality of care and create a sustainable health and care system.
3.	The Plan must set out how the health and care system will achieve financial balance over the next 5 years and will form the basis of the application process to access transformational funding for 2017/18 onwards.

<b>Background</b>	
4.	The chancellor announced a national Sustainability and Transformation Fund of £2.1bn of which £1.8bn relates to the Sustainability funding to bring the NHS provider trust sector back into financial balance. This fund will grow from £2.1bn in 2016/17 to £2.9bn in 2017/18, rising to £3.4bn in 2020/21, with an increasing share of the growing fund being deployed on transformation.
5.	The transformation funding is to support delivery of the Five Year Forward View (FYFV). It will be used to fund initiatives such as the expansion of new care models, primary care access and infrastructure, technology roll out, and to drive clinical priorities such as diabetes prevention, learning disability, cancer and mental health.
6.	These STPs are intended to be place-based, multi-year plans built around the needs of local populations and are seen as a means to build and strengthen local relationships, enabling a shared understanding of local issues and challenges, defining the ambition for 2020 and the concrete steps needed to get there.
7.	To do this, local health and care systems have been asked to work together in STP “footprints”. There are 44 of these in England. Central Bedfordshire is part of the Bedfordshire, Luton and Milton Keynes Footprint.
8.	The STP will be an umbrella plan and will bring together local place-based plans to address the health and care triple aim as set out in the Five Year Forward View: <ul style="list-style-type: none"> <li>• The health and wellbeing gap;</li> <li>• The care and quality gap; and</li> <li>• The finance and efficiency gap.</li> </ul>
9.	Development of a STP also provides an opportunity for a whole system approach to addressing the wider determinants of health, such as housing, economic development and education. It will foster greater collaboration between the NHS and local government, with patients and the public kept at the centre.
<b>Content of STPS</b>	
10.	Sustainability and Transformation Plans cover all areas of CCG and NHS England Commissioned activity including specialised services. It must also cover better integration between health and social care services have a strong focus on prevention and reflect local Health and wellbeing strategies.
11.	A critical element of the STP is that the plan demonstrates system wide local sustainability which spans providers and commissioners. STPs will become the single application and approval process for being accepted onto programmes with transformational funding from 2017/18 onwards.

12.	The STP does not substitute for local leadership or responsibility of the health and social care agenda and the emerging priorities reflect those areas where significant benefits are expected through collective action by bodies operating across Bedfordshire, Luton & Milton Keynes.
<b>Emerging STP Priorities for Bedfordshire, Luton and Milton Keynes</b>	
13.	<p>The BLMK draft plan sets out the priorities for delivering the triple aim. These are:</p> <ol style="list-style-type: none"> <li>1. <b>Illness prevention and health improvement:</b> Preventing ill health and improving good health by giving people the knowledge and tools, individually and through local communities, to manage their own health effectively.</li> <li>2. <b>Primary, community and social care:</b> Delivering high quality and resilient primary, community and social care services across Bedfordshire, Luton and Milton Keynes.</li> <li>3. <b>Secondary care:</b> Delivering high quality and sustainable secondary (hospital) care services across Bedfordshire, Luton and Milton Keynes.</li> <li>4. <b>Digitisation:</b> Working together to create a digital platform across BLMK, maximising the use of information and communication systems and technology. Enabling health and social care professionals to share care records so that all relevant information is available to inform clinical and care practice, whether in hospital, in the community or at home.</li> <li>5. <b>Demand management and commissioning:</b> Working together to make sure the right services are available in the right place, at the right time for everyone using health and social care in Bedfordshire, Luton and Milton Keynes.</li> </ol>
<b>Conclusion</b>	
14.	The NHS Shared Planning Guidance for 2016/17- 2020/21, published on the 22nd December 2015 asks every health and care system to come together to create their own ambitious local blueprint for accelerating implementation of the Five Year Forward View (5YFV) by developing Sustainability and Transformation Plans (STPs).
15.	Bedfordshire, Luton and Milton Keynes is the local footprint for this area and a total of 16 STP partners have taken part in the development of the BLMK STP.
16.	The plans will show how local services will evolve, develop and become clinically and financially sustainable over the next five years (to 2020/21).

<b>Reasons for the Action Proposed</b>	
17.	The Health and Wellbeing Board has a key role in shaping the future of health and social care in their areas and need to ensure that they have meaningful input to the STPs. The emerging vision and priorities of the STP are consistent with the priorities of Joint Health and Wellbeing Strategy for Central Bedfordshire for improving health, wellbeing and reducing health inequalities.
18.	Health and care systems have been asked to come together to create their own ambitious local blueprint for implementing the Five Year Forward View, covering Oct 2016 to Mar 2021. NHS England will assess each STP. Plans of the highest standard will gain access to transformation funding from April 2017.
	<b>Next steps</b>
19.	Following submission on 30 June 2016, the draft plans from all 44 STPs across the country will be reviewed and considered by NHS England and NHS Improvement, amongst others. National leads will discuss the principles and priorities outlined in the draft plans with local STP leads.
20.	Work on the development of the five key priorities of the Plan will continue locally, With the involvement of local communities, staff and other stakeholders on the nine current work streams (health promotion and illness prevention; urgent and emergency care; primary, community and social care; workforce; shared care records, digitisation and assistive technology; new models of care; clinical support services; back office services and health and social care estate).

<b>Issues</b>	
<b>Governance &amp; Delivery</b>	
21.	<p>The BLMK STP programme has been overseen and indeed, driven by an STP Steering Group. This includes 16 key STP partners, all of whom act as equal partners in the STP programme. Representation on the STP Steering Group is at the CEOs and/or Director level. The Chief Executive of Central Bedfordshire Council is acting as a formal deputy to the nominated STP lead.</p> <p>The overarching design principle drawn upon to formulate the STP work programme has been that, as far as practical, the STP working groups draw on resources provided and/or insourced from STP partners. This helps to ensure that:</p> <ul style="list-style-type: none"> <li>• Ownership is achieved</li> <li>• Barriers in accessing data, intelligence, people and advice are reduced</li> <li>• Local expertise is harnessed</li> <li>• Third party costs are minimised</li> </ul>

	The STP has established a communications collaborative, comprising communications leads (or delegated representatives) from all STP partners. This group, chaired by the designated communications lead for the STP, seeks to ensure all workstreams and the overarching STP has appropriate tactical and strategic communication and engagement plans in place.
<b>Financial</b>	
22.	One of the triple aims of the STPs is to secure achieve financial balance across the local health system and improve the efficiency of NHS services.
<b>Public Sector Equality Duty (PSED)</b>	
23.	The PSED requires public bodies to consider all individuals when carrying out their day to day work – in shaping policy, in delivering services and in relation to their own employees. It requires public bodies to have due regard to the need to eliminate discrimination, harassment and victimisation, advance equality of opportunity, and foster good relations between and in respect of nine protected characteristics; age disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex and sexual orientation.
24.	Are there any risks issues relating Public Sector Equality Duty <b>Yes/No</b>
25.	If yes – outline the risks and how these would be mitigated

<b>Source Documents</b>	<b>Location (including url where possible)</b>

Presented by Richard Carr, CEO Central Bedfordshire Council